

# Organizational Transformation thru Application of Project Management Practices

### Agenda

- Requirements of Business Advancement
- Why Transformation thru PM Practices
  - PM Practices
  - Change Management
  - Communication Channels
  - Leadership for Results-driven-management



### Business Requirement





### Business Global Challenges

- 1. A "do more with less" economic climate
- 2. Expanding global priorities
- 3. Necessity to enable innovation
- 4. Growth & Competitive Edge



### **Organizational Change**

Organizational change management requires a commitment to transform an organization from what it is into what it wants to be.

Failed projects can result in huge financial losses for an organization, but a failed strategic initiative has an impact far beyond just the financials. When an organization embarks on change, it's likely that systems, processes, vendors and perhaps even the overall organizational mindset (or mission) will be impacted. Failure to successfully enable sustainable change leaves an organization losing its competitive advantage.

#### **Organizational Competence**

Self Improvement

Culture of High Performance

Effcetive Communication

Dynamism for Change



### Mind the Gap





### Organizational Transformation

- Supportive Structure, Systems, Processes to help efficiencies & Culture for High Performance.
- Translation of Strategic Goal to Reality & Effective Implementation.
- Talent Management and Efficient Engagement
- Continuous Improvement



### Structure for Strategic Advancement





### Application of PM Approach

Alignment of project management to organizational strategy

Cultivating project management talent

Application of PM Framework for Governance & Transparency

> Leadership Culture for High Performance



#### Organizational Transformation thru Project Management Practices



#### Project Management – Value Driver

That helps organization get the most out of its performance.

When tailored, or "fit", to an organization's culture, project management brings value by improving:

- The execution of strategy, through repeatable, reliable performance and standardization;
- The integration within the organization, through elimination of "silos" and better communication and collaboration;
- The learning that a projectized organization undergoes as it explores new products, processes and markets.



### Approach for Change



Progress on <u>C H A N G E</u> Management efficiently in a manner like: "<u>Creating a Healthy And New Growth Effectively</u>"



## **Change Enablers**

Change Enablers, incorporate certain practices that deem important to the success of strategic initiatives:

- Having well-defined milestones and metrics
- Having senior management committed to change
- Establishing and communicating concrete ownership and accountability
- Using standardized project management practices
- Having engaged executive sponsors



### Communication is Critical for Organizational Change



7 keys to Workplace Communication

- Personal Contact is Important
- Develop Network
- Be Courteous in Communication
- Be Consistent & Clear
- Compromise [fair] Decrease Conflict
- Hold Person's Interest
- Listen to Others

7-Mistakes Killing Communication

- Lack of Specificity
- Lack of Focus on Desirable Behavior
- Lack of Directness
- Lack of Immediacy
- Lack of Appropriate Tone
- Lack of Focused Attention
- Lack of Respectful Rebuttal

### 7-Ways to Communicate Effectively

- Have self-worth
- Get Interested in Others
- Open up a Person's Heart
- Listen at least Two Times More than Talking
- Diversify Yourself
- Understand that your Worth Never Changes
- Follow the Step Ladder to Success



### **Triple Constraints of PM Skills**





## Org Project Management

- Business Risk Mitigation through evaluation of Knowledge-People-Processes for the initiative
- Building Org-Enablers for implementation of projects in the domains of:
  - a) Structural
  - b) Cultural
  - c) Human Resource
  - d) Technological
- Competence building through components of SMCI-Best Practices



### SMCI for Continuous Improvement





### Good "FIT" of Managerial & Leadership Skills

Varying complexity of business-environment demand a varying mix of M&L skills. Commensurate mix of Managerial & leadership competence in a good FIT for Project Management systems & processes in established framework to drive for desired results.

The managerial skills support consistent & skillful application of methodologies, processes, techniques, tools and leadership skills support management of human aspects for advancement.



### Managerial Responsibility







### Readiness for High Performance



### Leadership Culture

Where everyone demonstrates leadership behavior;

- Culture of mentoring
- Culture of empowerment
- Critical applications of leadership skills
- Development of leadership foundations
  - Understanding of self
  - Understanding of others
  - Ability to communicate to motivate
  - Well defined personal vision
- Development of managerial skills
  - Technical or process skills
  - Management skills
  - Leadership skills to motivate & grow people



### Leadership in Project Management

One needs to get the job done in sphere of influence on team and develop synergy in team efforts.





### The Leaders

#### L.E.A.D.E.R.S

- L Listen to learn
- E Empathize with emotions
- A Attend to aspirations
- D Diagnose & detail
- E Engage for good ends
- R Respond with respectfulness
- S Speak with specificity



#### Leadership Power Base





#### Result – Driven - Management

General behavior is important and team requires helping Project progression with Result – Driven – Management where every interim-result add to completion of deliverable.

The team capability is enhanced with particular management of the;





#### **PM Framework**



**PROJECTS, PROGRAM & PORTFOLIO MANAGEMENT RELATIONSHIP** 



### Project Management Maturity?





#### **Enhanced Value**





## THANK YOU

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